



June 30, 2015

Dear Sirs and Madams,

Name of Company: Shiseido Company, Limited

Name of Representative: Masahiko Uotani

President & CEO

(Representative Director)

(Code No. 4911; The First Section of the Tokyo Stock Exchange)

Contact: Tetsuaki Shiraiwa

General Manager of Investor

**Relations Department** 

(Tel: +81 -3 - 3572 - 5111)

#### Notice of Transfer of Shares, Etc. of Subsidiary (Ayura Laboratories Inc.)

It is hereby notified that today, Shiseido Company Limited (the "Company") determined to transfer the shares and related assets of its subsidiary Ayura Laboratories Inc. ("Ayura Laboratories") to Ain Pharmaciez Inc., as described below:

### Description

#### 1. Reasons for the transfer:

The Company has been promoting the restructuring of its brand portfolio to realize its Medium-to-Long-Term Strategy "VISION 2020". While the Company is narrowing down candidates for the investment of its management resources and nurturing strong brands, it has determined to transfer the shares and related assets of Ayura Laboratories that engages in the business related to the "Ayura" brand.

Transferee of the shares and assets, Ain Pharmaciez Inc. ("Ain Pharmaciez"), has maintained the largest share in the dispensing pharmacy sector in Japan. It also operates suburb and urban drug & cosmetics stores. Recently it has plans to develop commercial complexes with the theme of beauty and health and is otherwise strengthening initiatives in the beauty care sector. Ain Pharmaciez has regarded the "Ayura" brand as the one that may make a significant contribution to differentiating itself from its competitors when it develops business in the beauty care sector in the future. Thus, Ain Pharmaciez has agreed to acquire the shares of Ayura Laboratories from the Company.



# 2. Summary of Ayura Laboratories:

(1)	Company name	Ayura Laboratories Inc.			
(2)	Location	18-14, Minami Aoyama 3-chome, Minato-ku, Tokyo			
(2)	Representative's name	Toshihiro Tanaka,			
(3)	and title	President and Representative Director			
(4)	Content of business	Sale of cosmetics, etc.			
(5)	Capital	¥100 million			
(6)	Establishment	October 3, 1994			
(7)	Principle shareholder and	100% owned by Shiseido Company, Limited			
(1)	shareholding ratio				
			As stated in (7) above, the Company		
		Capital relationship	owns a 100% interest in Ayura		
			Laboratories.		
	Relationships between the listed company and the relevant company		The Company has appointed its		
			employee as President and		
			Representative Director of Ayura		
			Laboratories. In addition, one of the		
		Human resources relationship	Audit & Supervisory Board Members of		
(9)			the Company concurrently serves as an		
(8)			auditor of Ayura Laboratories.		
			Furthermore, ten employees are on		
			temporary assignment in Ayura		
			Laboratories.		
		Transaction	Between the Company and Ayura		
			Laboratories, there are some transactions		
			such as commissioning of manufacturing		
		relationship	through the Company's another		
			subsidiary.		
(9)	Consolidated operating res	ults and consolidated t	financial position of the relevant company		
	for the most recent three years				
Fisca	al Period	Fiscal year ended March, 2015			
	Net sales	2,771 million yen			
	Operating income (loss)	-185 million yen			
	Ordinary income (loss)	-190 million yen			
	Net income (loss)	-120 million yen			
	Net income (loss) per share (yen)	(yen) -20,054 yen			



# 3. Summary of Ain Pharmaciez

(1)	Company name	Ain Pharmaciez Inc.				
(2)	Location	4-30, Higashi Sapporo Gojo 2-chome, Shiroishi-ku, Sapporo				
		City, Hokkaido				
(3)	Representative's name	Kiichi Otani,				
(3)	and title	President and Representative Director				
(4)	Content of business	dispensing pharmacy and sale of pharmaceuticals, cosmetics, etc.				
(5)	Capital	¥8,682 million				
(6)	Establishment	August 2, 1969				
(7)	Consolidated net assets	¥48,046 million				
(8)	Consolidated total assets	¥114,149 million				
		Kiichi Otani (10.3%), Mizuho Trust & Banking Co., Ltd.				
(9)	Principle shareholder and	Retirement Benefit Trust Account for Marubeni Corporation				
	shareholding ratio	(7.7%), Seven & i Holdings Co., Ltd. (7.7%), The Hokkaido				
		Bank, Ltd. (4.6%)				
	Relationships between the listed company and the relevant company	Capital relationship	None			
		Human resources	None			
		relationship				
			The Company sells cosmetics and other			
(10)		Transaction	products to the relevant company			
(10)		relationship	through its consolidated subsidiary,			
			Shiseido Sales Co., Ltd.			
		Whether or not to fall	None			
		under the category of				
		related party				

# 4. Number of shares to be transferred, transfer price and the numbers of shares held before and after the transfer:

(1)	Number of shares held before the transfer	6,000 shares (Number of voting rights: 6,000) (Ratio of voting rights: 100%)
		6,000 shares
(2)	Number of shares to be transferred	
		(Number of voting rights: 6,000)
	Number of shares to be held after the	0 shares
(3)		(Number of voting rights: 0)
	transfer	(Ratio of voting rights: 0%)
(4)	Related assets to be transferred	Trademark rights, design rights and others related to
	Related assets to be transferred	the "Ayura" brand



		The	transfer	price	was	determined	through
		appro	priate due	diligen	ce in th	ne course of no	egotiation
		betwe	een the Co	mpany	and Ai	n Pharmaciez	. Specific
(5)	Transfer price	amou	nt of tra	ınsfer p	orice i	s not allowe	ed to be
		disclo	sed pursu	ant to th	ne conf	identiality cla	use of the
		share	and ass	et trans	sfer ag	greement bety	ween the
		Comp	pany and A	Ain Phar	maciez	Z.	

# 5. Schedule:

	(1)	Meeting of the Board of Directors	June 30, 2015
	(2)	Date of conclusion of the agreement	June 30, 2015
ſ	(3)	Date of the transfer of the shares	August 31, 2015 (expected)

# 6. Future outlook:

The effect of the transfer of the shares, etc. on the consolidated business results of the Shiseido Group for the year ending December 31, 2015 will be minor.

The Company will strengthen cooperation with Ain Pharmaciez and other accounts and create "a life of beauty and culture" through its win-win relationships with such accounts and deliver them to consumers.