



July 31, 2014

Dear Sirs and Madams,

Name of Company: Shiseido Company, Limited

Name of Representative: Masahiko Uotani President & CEO

(Representative Director)

(representative Biretter)

(Code No. 4911; The First Section of the Tokyo Stock Exchange)

Contact: Yukihiro Saito

General Manager of Public Relations

Department

(Tel: +81 - 3 - 3572 - 5111)

Proposed Change Among Shiseido's Executives

The following change will become effective on August 1, 2014.

Name	New Title	Former Title
Hiroshi Maruyama	Corporate Officer	Corporate Officer
	Responsible for International	Responsible for International
	Business Strategy and Marketing	Business Strategy and Marketing
	General Manager of International	
	Business Planning Department,	
	International Business Division	

-End of News Release-